

**The University of Texas
Steve Hicks School of Social Work**

Course Number:	SW 334	Instructor:	Diane Rhodes
Unique Number:	60120	Email:	Diane.Rhodes@UTexas.edu
Semester:	Spring 2024	Office:	zoom
Meeting Time/Place:	TTH 12:30 – 2:00	Office Phone:	Email please
	Zoom	Office Hours:	By appointment

**Social Work Practice in Organizations and Communities
Course Number: SW334**

I. Course Description

This course examines contexts where social services are delivered, including programs, organizations, and communities and introduces you to effective and culturally grounded strategies within this area of practice. You will learn skills to impact social change at organizational and community levels based on a generalist practice intervention model. Specifically, this course will give you the opportunity to formulate a plan for social change at the organizational or community level using a planned process. Throughout the course, you will learn the appropriate use of collaboration, advocacy and empowerment in organizations and communities.

Prerequisites: For social work majors, admission to the practice sequence; for others, upper-division standing.

II. Course Objectives

Upon completion of this course you will be able to:

1. Identify elements of communities, including definitions of community, community structures, priorities, voice and leadership, and community organization.
2. Identify elements of organizations, including organizational structures, leadership, missions, strategic plans, funding sources, and other aspects of human services organizations at the state, local, and non-profit level.
3. Centering the perspectives of Black, Indigenous, and other scholars of color, analyze social work organizational and community practice based on various theoretical frameworks, including, but not limited to, feminist theory, ecological systems theory, critical race theory, and the strengths-based perspective, and consider how they inform anti-oppression and anti-racism by helping identify and address policies, behaviors, and beliefs that perpetuate racist ideas and actions.
4. Evaluate the ways in which diversity and inequities (e.g., racialization, ethnic origin, class, gender, gender identity and expression, culture, sexual orientation, religion, age, physical and mental disabilities, caste, immigration/refugee status, national origin of communities and tribal sovereign status) impact and are impacted by service delivery by organizations and communities.
5. Apply the NASW Code of Ethics and other ethical principles to dilemmas that arise in social work practice in organizations and communities.
6. Discuss how changes in social welfare policies as well as in the political and economic environment impact funding and budgets and in turn influence social service delivery at the community and organizational levels.
7. Formulate a plan for social change at the organizational or community level using a planned process involving (a) engaging with relevant stakeholders, with a priority on community and client groups, (b) conducting an assessment of needs and strengths and gathering relevant demographic data, (c) recommending an intervention and planning a timeline for change, and (d) developing an evaluation plan.

EPAS Competencies

The Steve Hicks School of Social Work (SHSSW) has been continuously accredited by the Council on Social Work Education (CSWE) since 1952. In order to maintain our accreditation status, the UT SHSSW engages in ongoing curriculum assessment to demonstrate compliance with CSWE's Education Policies and Accreditation Standards (EPAS).

Using a common evaluation instrument, this course measures the implementation of knowledge, skills, values, and/or cognitive and affective processes to assess the following competencies:

Competency 6: Engage with Individuals, Families, Groups, Organizations, and Communities

6.2 - Use empathy, reflection, and interpersonal skills to effectively engage diverse clients and constituencies.

Competency 7: Assess Individuals, Families, Groups, Organizations, and Communities

7.1 - Collect and organize data and apply critical thinking to interpret information from clients and constituencies.

7.3 - develop mutually agreed-on intervention goals and objectives based on the critical assessment of strengths, needs, and challenges within clients and constituencies.

7.4 - Select appropriate intervention strategies based on the assessment, research knowledge, and values and preferences of clients and constituencies.

Competency 8: Intervene with Individuals, Families, Groups, Organizations, and Communities

8.1 - critically choose and implement interventions to achieve practice goals and enhance capacities of clients and constituencies.

8.3 - Use inter-professional collaboration as appropriate to achieve beneficial practice.

8.4 - Negotiate, mediate, and advocate with and on behalf of diverse clients and constituencies.

8.5 - Facilitate effective transitions and endings that advance mutually agreed upon goals.

Competency 9: Evaluate Practice with Individuals, Families, Groups, Organizations, and Communities

9.1 - Select and use appropriate methods for evaluation of outcomes.

9.3 - Critically analyze, monitor, and evaluate intervention and program processes and outcomes.

9.4 - Apply evaluation findings to improve practice effectiveness at the micro, mezzo, and macro levels

III. Teaching Methods

This class is a web-based course that you will attend via zoom. Class involves a range of activities to foster a stimulating, creative, collaborative and interactive learning community. Teaching methods include experiential learning and exercises, pre-posted lectures, asynchronous online activities, class discussion, videos, guest speakers, role plays and assigned learning activities in the community. For a meaningful experience in this class, you are expected to actively participate, engage your critical thinking skills and attend class regularly. If you do not have a personal computer with personal Internet access, there are computers available for your use at the SW Learning Resource Center (LRC), the Flawn Academic Center, campus and public libraries.

Use of Zoom: The zoom link for class is located on Canvas, in the Zoom tab.

Use of Canvas: The professor uses Canvas, the University's learning management system.

To reach our class site on Canvas, please go to <http://courses.utexas.edu> or go to the Social Work web page and click on Canvas. To access the course website, you must have an Internet connection and computer access. You will need a UT EID and password. The Help Desk available through the UT home page (www.utexas.edu/its/help) can assist you with your computer and Canvas questions. You can also call them at 475-9400. Additionally, the Learning Resource Center at the SSW has computers and computer assistance.

Course Modification: To ensure achievement for course objectives, the professor reserves the right to make modifications to any part of this syllabus related to schedule and assignment due dates. Should any modifications be made, students will be notified in class and modifications will be posted to Canvas. Students should check their email frequently. Note that some of the links to documents and videos on the Internet may change. Documents, new links or alternate options will be provided.

IV. Required Text and Materials

Community Tool Box – The University of Kansas _ <https://ctb.ku.edu/en>

Additional reading and video links will be assigned and available to you electronically via Canvas.

(You are not required to purchase anything for this course)

V. Course Requirements

Attendance 15 pts

Reading/Watching Quizzes 22 pts

Community Assessment 20 pts

Interventions proposal 20 pts

Common Assignment Final Project 25 pts

The detailed instructions for the assignments are on Canvas.

Community Engagement, Assessment and Intervention

Common Assignment Final Project (40 pts)

Groups Presentations November 28 and 30, 2023

Responses to Common Assignment Completion Form Due November 30, 2023

Students will complete this assignment in groups and also turn in an individual reflection for a grade. Twenty points of this assignment will come from a group presentation at the end of the semester. Twenty points will come from student reflections in the completion form below.

Using a community case, student groups will. Groups must address the points listed in the below table. The table lists each assignment requirement in relationship with the Council on Social Work Education competency and outcome students are required to meet as undergraduate social work students. The end product will be presented to the class. Additional assignment details will be posted in Canvas.

Rubric for grading the presentation:

Assignment Requirement	Advanced competence	Competence	Emerging Competence	Insufficient progress
Strategies you will use to engage the various groups in this community.	The presentation demonstrates use of empathy, reflection and interpersonal skills in ways that reflect insight, understanding, engagement skills, and interaction with people and places in the community	demonstrates understanding, and knowledge of engagement	demonstrates understanding of the goals of effective engagement skills but struggles with constructively acting up on their knowledge	demonstrates the student is unable to engage with the community or the individuals
Identify what data you will need, how you will obtain it, and how it will help your intervention and work succeed. What does this community need? Identify the community strengths.	The data description is thorough and reflects the community needs. The community strengths and weaknesses are clearly described.	data description is adequate and mostly reflects the community needs. The community strengths and weaknesses are mostly clearly described.	data description is not thorough or doesn't reflect the community needs fully. The community strengths and weaknesses aren't fully clear.	The student is unable to clearly identify strengths or weaknesses or needed data.
Describe your mutually agreed upon intervention goals and objectives based on the critical assessment of strengths, needs and challenges within clients and constituencies	The presentation clearly describes mutually agreed upon intervention goals and objectives based on the critical assessment of strengths, needs and challenges within clients and constituencies	mostly describe clear and mutually agreed upon intervention goals and objectives based on the critical assessment of strengths, needs and challenges within clients and constituencies	describe mutually agreed upon intervention goals and objectives based on the critical assessment of strengths, needs and challenges within clients and constituencies although the plan isn't entirely clear or based on identified needs.	The student is unable to realistically describe mutually agreed upon intervention goals and objectives based on the critical assessment of strengths, needs and challenges within clients and constituencies
Describe the steps that need to be taken/addressed	The presentation clearly describes the steps that need to be	describe the steps that need to be	describe the steps that need to be taken/addressed for	unable to identify appropriate steps.

	taken/addressed for appropriate multiple intervention strategies based on the assessment, research knowledge, and values and preferences of clients and constituencies.	taken/addressed for appropriate multiple intervention strategies based on the assessment, research knowledge, and values and preferences of clients and constituencies but the steps aren't always clear.	appropriate intervention strategies based on the assessment, research knowledge, and values and preferences of clients and constituencies but the steps are incomplete or unclear.	
Choose and describe your intervention/program	The presentation clearly explains why the intervention was chosen and how it is related to key stakeholders and collaborators.	explain why the intervention was chosen but struggles to convey how it is related to key stakeholders and collaborators.	explain the intervention was chosen	unable to choose an intervention
Identify who you will work with in the community	The logistics of the involvement of key stakeholders and collaborators is defined and practical.	The logistics of the involvement of key stakeholders and collaborators is defined but the student struggles to ensure its practicality	The logistics of the involvement of key stakeholders and collaborators is unclear or unrealistic	unable to outline how stakeholders will participate
What strategies you will use to advocate for the clients	The presentation describes how negotiation, mediation, or advocacy can be used to ensure the involvement of key stakeholders and collaborators.	describe the involvement of key stakeholders and collaborators, but struggles to differentiate between how negotiation, mediation, or advocacy can be used.	The involvement of key stakeholders and collaborators is unclear or unrealistic	unable to suggest ways to engage stakeholders
Present a timeline for beginning, implementing, and ending your intervention.	The presentation clearly identified appropriate beginnings, processes, and endings related to the intervention strategy chosen and the intervention goals	clearly identify appropriate beginnings, processes, and endings related to the intervention strategy chosen but struggles to related those to desired goals	imply appropriate beginnings, processes, and endings related to the intervention strategy chosen but struggles to related those to desired goals	unable to respond to the circumstances

Choose and propose a way to evaluate your intervention at the micro, mezzo, and macro levels as appropriate. Include how findings will be collected and used to improve intervention effectiveness	The presentation identifies appropriate methods for evaluating the effectiveness of their specific intervention and the desired outcomes.	identify methods for evaluating interventions, but struggles to clarify how it is appropriate for their intervention or the desired outcomes.	identify methods for evaluating interventions, but is unable to clarify how it is appropriate for their intervention or the desired outcomes.	unable to identify methods for evaluating interventions
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Common Assignment Completion Form (what each student will complete individually and turn in for an individual grade.

Assignment Requirement	Write a single paragraph (>200 words) for each section.
Describe how your group used knowledge of human behavior and person-in-environment and other culturally responsive interprofessional theoretical frameworks when assessing clients and constituencies; and	
Describe what actions demonstrate respect for client self-determination during the assessment process and how your group proposed collaborating with clients and constituencies in developing mutually agreed-on goals.	
Outline how you group engaged with clients and constituencies to critically choose and implement culturally responsive, evidenced-informed interventions to achieve mutually agreed-on plans and increase the capacities of clients and constituencies; and	
Describe how your group incorporated culturally responsive methods to negotiate, mediate, and advocate, with and on behalf of clients and constituencies	
Outline how the group selected culturally responsive methods for evaluation of outcomes	
Describe how your group can critically analyze outcomes and apply evaluation findings to improve practice effectiveness with individuals, families, groups, organizations, and communities.	

VI. Grades

94.0 and Above	A
90.0 to 93.999	A-
87.0 to 89.999	B+
84.0 to 86.999	B

80.0 to 83.999	B-
77.0 to 79.999	C+
74.0 to 76.999	C
70.0 to 73.999	C-
67.0 to 69.999	D+
64.0 to 66.999	D
60.0 to 63.999	D-
Below 60.0	F

VII. Class Policies

This is a web based, synchronous online course. Please sign into class on time, and if at all possible attend class with your camera on.

Guide for work turned in:

- Your work must be clear. Using format and composition, ensure your work is understandable to readers.
- It also needs evidence of your original thoughts; including elements of critical thinking:
 - Reflection
 - Analysis
 - Acquisition of information
 - Creativity
 - Structuring arguments
 - Decision making
 - Commitment
 - Debate
- You must give credit to outside sources for any materials used in your assignments. Social work uses APA formatting to do this. If you are unfamiliar, or use another system, notify the instructor.

Note: social work majors need a final grade of a ‘C’- or above to progress to following courses in the major

VIII. University Policies

Grading Scale

[No A+]		87.0 to 89.999	B+	77.0 to 79.999	C+	67.0 to 69.999	D+
94.0 and Above	A	84.0 to 86.999	B	74.0 to 76.999	C	64.0 to 66.999	D
90.0 to 93.999	A-	80.0 to 83.999	B-	70.0 to 73.999	C-	60.0 to 63.999	D-
						Below 60.0	F

Attendance and Academic Behavior. At the University of Texas at Austin, regular attendance at all class meetings is expected. Instructors are responsible for implementing an attendance policy and must notify students of any special attendance requirements. See more information at <https://catalog.utexas.edu/general-information/academic-policies-and-procedures/attendance/>. Furthermore, students are expected to abide by the Standards for Social Work Education (available at <https://socialwork.utexas.edu/student-resources/bsw/policies-and-procedures/>). The student shows potential for responsible and accountable behavior by being punctual and dependable, prioritizing responsibilities, attending class regularly, observing deadlines, completing assignments on time, and keeping appointments

or making appropriate arrangements.

Religious Holy Days. A student who misses classes or other required activities, including examinations, for the observance of a religious holy day should inform the instructor as far in advance of the absence as possible so that arrangements can be made to complete an assignment within a reasonable period after the absence. A reasonable accommodation does not include substantial modification to academic standards, or adjustments of requirements essential to any program of instruction. Students and instructors who have questions or concerns about academic accommodations for religious observance or religious beliefs may contact the Center for Access and Restorative Engagement at <https://community.utexas.edu/care/>. The University does not maintain a list of religious holy days.

The University of Texas Honor Code. The core values of The University of Texas at Austin are learning, discovery, freedom, leadership, individual opportunity, and responsibility. Each member of the university is expected to uphold these values through integrity, honesty, trust, fairness, and respect toward peers and community.

Policy on Academic Integrity. Students who violate University rules on academic dishonesty are subject to disciplinary penalties, including the possibility of failure in the course and / or dismissal from the University. Since such dishonesty harms the individual, all students, and the integrity of the University, policies on academic dishonesty will be strictly enforced. For further information, please visit the Student Conduct and Academic Integrity website at: <http://deanofstudents.utexas.edu/conduct>.

Use of Course Materials. The materials used in this course, including, but not limited to exams, quizzes, and homework assignments, are copyright protected works. Any unauthorized duplication of the course materials is a violation of federal law and may result in disciplinary action being taken against the student. Additionally, the sharing of course materials without the specific, express approval of the professor may be a violation of the University's Student Honor Code and an act of academic dishonesty, which could result in further disciplinary action. This sharing includes, among other things, uploading class materials to websites for the purpose of distributing those materials to other current or future students.

University Electronic Mail Student Notification. Electronic mail (email), like postal mail, is a mechanism for official University communication to students. The University will exercise the right to send email communications to all students, and the University will expect that email communications will be received and read in a timely manner. Students can find UT Austin's policies and instructions for updating their e-mail address at <https://it.utexas.edu/policies/university-electronic-mail-student-notification-policy>.

Steve Hicks School of Social Work Policies

Professional Conduct and Civility in the Classroom. The professor expects students to act as professionals in class. This means students should arrive on time for class, be prepared to participate in the class discussion, and show respect for one another's opinions. A course brings together a group of diverse individuals with various backgrounds. Students are influenced and shaped by such factors as race, ethnicity, gender, sex, physical abilities, religious and political

beliefs, national origins, and sexual orientations, among others. We expect to learn from each other in an atmosphere of positive engagement and mutual respect. This atmosphere includes working intentionally to recognize and dismantle racism, sexism, heterosexism, and ableism in the classroom. Social Work also deals with complex and controversial issues. These issues may be challenging and uncomfortable, and it would be impossible to offer a substantive classroom experience that did not include potentially difficult conversations relating to challenging issues. In this environment, we will be exposed to diverse ideas and opinions, and sometimes we will not agree with the ideas expressed by others. Nevertheless, the professor requires that students engage one another with civility, respect, and professionalism.

Classroom Confidentiality. Information shared in class about agencies, clients, and personal matters is considered confidential per the NASW Code of Ethics on educational supervision and is protected by regulations of the Family Educational Rights and Privacy Act (FERPA) as well. As such, sharing this information with individuals outside of the educational context is not permitted. Violations of confidentiality could result in actions taken according to the policies and procedure for review of academic performance located in sections 3.0, 3.1, and 3.2 of the Standards for Social Work Education.

Unanticipated Distress. Students may experience unexpected and/or distressing reactions to course readings, videos, conversations, and assignments. If so, students are encouraged to inform the professor. The professor can be responsive and supportive regarding students' participation in course assignments and activities, but students are responsible for communicating clearly what kind of support is desired. If counseling is needed, students may contact a service provider of their choosing, including the UT Counseling and Mental Health Center at 512-471-3515 or online at <https://cmhc.utexas.edu/>.

Policy on Social Media and Professional Communication. Public social networks are not private. Even when open only to approved or invited members, users cannot be certain that privacy will exist among the general membership of sites. If social work students choose to participate in such forums, please assume that anything posted can be seen, read, and critiqued. What is said, posted, linked to, commented on, uploaded, subscribed to, etc., can be accessed and archived, posing potential harm to professional reputations and prospective careers.

Social work students who use social media (e.g. Facebook, Twitter, Instagram) and other forms of electronic communication (e.g. blogs) must be mindful of how their communication may be perceived by clients, colleagues, faculty, and others. Social work students are expected to make every effort to minimize material which could be considered inappropriate for a professional social worker in training. Because of this, social work students are advised to manage security settings at their most private levels and avoid posting information/photos or using any language that could jeopardize their professional image.

Students are asked to consider the amount of personal information posted on these sites and are obliged to block any client access to involvement in the students' social networks. Client material should not be referred to in any form of electronic media, including *any* information that might lead to the identification of a client or compromise client confidentiality in *any* way. Additionally, students must critically evaluate any material that is posted regarding community agencies and professional relationships, as certain material could violate the standards set by the School of Social Work, the Texas Code of Conduct for Social Workers, and/or the NASW Code of Ethics.

Social work students should consider that they will be representing professional social work practice as well as The University of Texas at Austin School of Social Work program while in the classroom, the university community, and the broader area communities.

Resources, Prevention of Discrimination, and Safety

Disability Accommodation Statement. If you are a student with a disability, or think you may have a disability, and need accommodations please contact Disability and Access (D&A). You may refer to D&A's website for contact and more information: <https://community.utexas.edu/disability/>. If you are already registered with D&A, please deliver your Accommodation Letter to me as early as possible in the semester so we can discuss your approved accommodations and how they apply in my class.

Behavior Concerns and Covid-19 Advice Line (BCCAL). If students have concerns about their behavioral health, or if they are concerned about the behavioral health of someone else, students may use the Behavior Concerns and COVID-19 Advice Line to discuss by phone their concerns. This service is provided through a partnership between the Office of the Dean of Students, the Counseling and Mental Health Center (CMHC), the Employee Assistance Program (EAP), and The University of Texas Police Department (UTPD). Call 512-232-5050 or visit <https://safety.utexas.edu/behavior-concerns-advice-line>. The Behavior Concerns and COVID-19 Advice Line has been expanded to support The University of Texas at Austin community during the COVID-19 pandemic. By calling 512-232-5050 - Option 2 for COVID-19, students, faculty and staff can be assisted in English and Spanish with COVID-19 support.

Covid-19 Related Information. The University's policies and practices related to the pandemic may be accessed at: <https://protect.utexas.edu/>

Title IX Reporting. In accordance with Title IX of the Education Amendments of 1972, the University of Texas at Austin is committed to maintaining a learning environment that is free from discriminatory conduct on the basis of sex <https://titleix.utexas.edu/>. Faculty, field instructors, staff, and/or teaching assistants in their supervisory roles are mandated reporters of incidents of sex discrimination, sexual harassment, sexual violence, stalking, dating violence, or any other forms of sexual misconduct. Students who report such incidents will be informed of University resources. Incidents will be reported to the University's Title IX Coordinator. Further information, including student resources related to Title IX, may also be found at <https://titleix.utexas.edu/>.

Title IX Accommodations for Those Pregnant, Nursing and Parenting. Pregnant, nursing and parenting students, faculty, and staff are eligible for accommodations through the Title IX Office that support equal access to education and work and prevent discrimination. Students may reach out to the Title IX Office for help with accommodations to make up missed classes, complete missed coursework, keep them safe in the classroom, apply for leaves of absence, receive priority registration and other related support. Faculty and staff, including undergraduate students who work on campus and graduate student employees, may reach out for assistance with job or schedule restructuring and obtaining modified or additional work equipment. Visit the [Title IX pregnancy and parenting resource page](#) for more information or contact the [Title](#)

IX Support and Resources team connect with a Case Manager.

Campus Carry Policy. The University’s policy on campus carry may be found here: <https://campuscarry.utexas.edu>.

Safety. As part of professional social work education, students may have assignments that involve working in agency settings and/or the community. As such, these assignments may present some risks. Sound choices and caution may lower risks inherent to the profession. It is the student's responsibility to be aware of and adhere to policies and practices related to agency and/or community safety. Students should notify the professor regarding any safety concerns.

Emergency Evacuation Policy. Occupants of buildings on the UT Austin campus are required to evacuate and assemble outside when a fire alarm is activated or an announcement is made. Please be aware of the following policies regarding evacuation:

- Familiarize yourself with all exit doors in the classroom and the building. Remember that the nearest exit door may not be the one you used when entering the building.
- If you require assistance to evacuate, inform the professor in writing during the first week of class.
- In the event of an evacuation, follow the professor’s instructions.
- Do not re-enter a building unless you are given instructions by the Austin Fire Department, the UT Austin Police Department, or the Fire Prevention Services office.

IX. Course Schedule

Week	Dates	Topic	Reading/Watching	Assignments Due
1	January 16 & 18		Welcome; Overview of the Community Toolbox; Team assignments; Getting to know you	
2	23 & 25	What is a community?	CTB Chapter 1 Section 3 https://www.ted.com/talks/wale_elegbede_it_takes_a_community_to_eradicate_hate https://www.ted.com/talks/chitra_aiyar_how_to_build_community_when_you_feel_isolated	Reading/Watching Quiz
3	30 & February 1	Understanding and describing the community	CTB Chapter 3 Section 2 https://www.ted.com/talks/mia_birdsong_the_story_we_tell_about_poverty_isn_t_true https://www.ted.com/talks/grace_kim_how_cohousing_can_make_us_happier_and_live_longer	Reading/Watching Quiz
4	6 & 8	Assessing Community Needs	CTB: Chapter 3 Section 1 CTB: Chapter 3 Section 14 https://www.ted.com/talks/alessandra_orofino_it_s_our_city_lets_fix_it	Reading/Watching Quiz

5	13 & 15	Assessing Community Resources	CTB: Chapter 3 Section 21 https://www.ted.com/talks/dave_meslin_the_antidote_to_apathy	Reading/Watching Quiz
6	20 & 22	Strategies for Community Change	CTB: Chapter 5 Section 1 https://www.ted.com/talks/majora_carter_greening_the_ghetto	Reading/Watching Quiz
7	27 & 29	Understanding Organizations	Understanding Organizations (excerpt in Canvas files) Dan Pallotta TedTalk	Reading/Watching Quiz Community Assessment
8	March 5 & 7	Strategic Planning	CTB: Chapter 8 Section 1	Reading/Watching Quiz
Spring Break March 11 – 16th				
9		Analyzing Community Problems	CTB: Chapter 17 Section 3	Reading/Watching Quiz
10	19 & 21	Choosing Interventions Removing Barriers, Creating Opportunities and Improving Services	CTB: Chapters 23 Section 1 CTB: Chapter 17 Section 6 https://www.ted.com/talks/hilary_cottam_social_services_are_broken_how_we_can_fix_them	Reading/Watching Quiz
11	26 & 28	Building Relationship with people from different cultures	CTB: Chapter 27 Section 2 https://www.ted.com/talks/eve_pearlman_how_to_lead_a_conversation_between_people_who_disagree	Reading/Watching Quiz Community Interventions Proposal
12	April 2 & 4	Evaluating Community Programs and Initiatives	CTB: Chapter 39 Section 1	Reading/Watching Quiz
13	9 & 11	Becoming a community leader	CTB: Chapter 13 Section 3 Drew Dudley/ Simon Senik	Reading/Watching Quiz
14	16 & 18	Completion of Group Projects		
15	23 & 25	Recording days		Group Projects Due

X. BIBLIOGRAPHY

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Meslin, D. (n.d.). *The antidote to apathy*. Retrieved January 8, 2019, from https://www.ted.com/talks/dave_meslin_the_antidote_to_apathy

Pallotta, D. (1363014731). *The way we think about charity is dead wrong.*

https://www.ted.com/talks/dan_pallotta_the_way_we_think_about_charity_is_dead_wrong

Pearlman, E. (1554734888). *How to lead a conversation between people who disagree.*

https://www.ted.com/talks/eve_pearlman_how_to_lead_a_conversation_between_people_who_disagree

Sinek, S. (1272965460). *How great leaders inspire action.*

https://www.ted.com/talks/simon_sinek_how_great_leaders_inspire_action