THE UNIVERSITY OF TEXAS STEVE HICKS SCHOOL OF SOCIAL WORK

Course Number: SW 393R26 Instructor: Sarah McCafferty, LCSW Unique Number: 89670 E-mail: sarah.m.mccafferty@gmail.com

Semester: Summer 2018 Office Room Number: SSW 3.104A

Meeting Time: Tuesday/Thursday 5:30- 8:30pm **Office Hours:** Mondays 4–5pm or *by appointment*

Classroom: SSW 2.122

THEORIES AND METHODS OF GROUP INTERVENTION

I. Standardized Course Description

The course will cover current group intervention approaches used with children, adolescents, adults, and older adults across a variety of settings. Students will develop a working understanding of children, adolescents, adults and older adults from diverse backgrounds, affirming and respecting their strengths and differences in group settings. The course is grounded in the identification, analysis, and implementation of empirically based intervention strategies for group work with children, adolescents, adults, and older adults. This course will focus on using multiple perspectives in the advanced application of theories, models, and skills utilized in short and longer- term group interventions. The framework of the course is based on social work values and the ethical decision-making process, as illuminated by the NASW Code of Ethics. This is a required course for MSSW students in the Clinical Concentration. It is a specialized group methods course which builds on the Practice I and II courses and Field Practicum I and II.

II. Standardized Course Objectives

Upon completion of this course, students will be able to:

- 1. Integrate theories and empirical research knowledge in selecting and using group work approaches with children, adolescents, adults, and the elderly (CL/APB 6 and 10c)
- 2. Demonstrate an advanced clinical knowledge of group work intervention and leadership roles and skills as they relates to the strengths, the processes involved in human change, and the capacities and resources of children, adolescents, adults, and older adults (CL/APB 4 and 10a)
- 3. Adapt group work intervention models, programs, and activities for use with children, adolescents, adults, and the elderly to reflect an understanding of persons from diverse backgrounds, including (but not limited to) race, ethnicity, culture, class, gender, sexual orientation, religion/spiritual, physical or mental ability, developmental level, age, and national origin; (CL/APB 4 and 8)

- 4. Evaluate, select, and design group work programs, methods, and activities for children, adolescents, adults, and the elderly based upon their empirical base, practice utility, potential, range of applicability and limitations; (CL/APB 6 and 10c)
- 5. Select and design group work programs, methods, and activities, and to then critically evaluate and analyze these group work approaches as to their effectiveness in given situations. This includes: (a) the adequacy of the research and knowledge base; (b) the range of applicability; (c)the value and ethical issues, including the student's own value system; and (d) the policy implications involved in delivery of group work services to children, adolescents, adults, and the elderly; (CL/APB 2, 6 and 8)
- 6. Integrate and apply core and advanced group work skills and processes, including, but not limited to, creation and maintenance of the group, resolving conflict, dealing with challenging clients, working in the here-and-now, and fostering the therapeutic factors of group work; (CL/APB 10a)
- 7. Implement and evaluate the effectiveness of group work interventions for children, adolescents, adults and older adults; (CL/APB 10c)
- 8. Demonstrate the ability to tailor group work interventions for children, adolescents, adults, and older adults based on the context in which they are delivered; (CL/APB 4 and 8)
- 9. Demonstrate advanced knowledge of social work values and ethical decision-making processes as they relate to ethical dilemmas in group work with children, adolescents, adults and older adults. (CL/APB 2)

The School of Social Work has been continuously accredited by the Council on Social Work Education (CSWE) since 1952. In order to maintain our accreditation status, we engage in ongoing curriculum assessment to demonstrate compliance with CSWE's Education Policies and Accreditation Standards (EPAS). Several required courses in our curriculum are part of this ongoing assessment, including this course. Below is a list of the specific Educational Policies (EP) and Practice Behaviors (PB) that are assessed in this course. The complete EPAS can be obtained from your Student Handbook.

EP2.1.2. Apply social work ethical principles to guide professional practice.

CL/APB2 Refine ability to manage value differences and ethical dilemmas

Objectives: 5, 9

Assignment: Class discussion, assigned readings, take home exam, learning reflection papers, small group assignment

EP2.1.4. Engage diversity and difference in practice.

 $\pmb{CL/APB4} \ \ \textbf{Utilize needs, values, and strengths in applying appropriate interventions for diverse client systems$

Objectives: 2, 3, 8

Assignment: Take home exam, classroom experiential exercises, class discussion, assigned readings

EP2.1.6. Engage in research-informed practice and practice-informed research.

CL/APB6 Apply empirically supported evidence to practice

Objectives: 1, 4, 5

Assignment: Take home exam, class experiential exercises, class discussion

EP2.1.8. Engage in policy practice to advance social and economic well-being and to deliver effective social work services.

CL/APB8 Identify and evaluate agency programs and/or practices in relation to client needs

Objectives: 3, 5, 8

Assignment: Class discussion, assigned readings, take home exam, learning reflection papers

EP2.1.10a. Engagement.

CL/APB10a Integrate theory-based relational skills in all areas of client engagement

Objectives: 2, 6

Assignment: Class discussion, experiential class exercises, take home exam, learning reflection papers

EP2.1.10c. Intervention

CL/APB10c Critically apply interventions to design, implement and evaluate effective practice

Objectives: 1, 4, 7

Assignment: Class discussion, classroom experiential exercises, take home exam

III. Teaching Methods

This class will be taught using a variety of teaching methods, with an emphasis on experiential learning and exercises designed to promote self-awareness in relation to the group process. Small groups and role-plays are designed to provide opportunities for students to develop group leadership and membership skills. Other teaching methods include class discussions, case examples, video presentations, lectures, and guest speakers.

IV. Required Texts and Materials

Required Text: Corey, G. (2016). *Theory and practice of group counseling* (9th ed). Boston, MA: Cengage Learning.

Recommended Texts: Gitterman, A. & Shulman, L. (Eds.). (2005). *Mutual Aid Groups, Vulnerable and Resilient Populations, and the Life Cycle* (3rd ed.). New York: Columbia University Press.

Yalom, I.D. (with Leszcz, M). (2005) *The theory and practice of group psychotherapy* (5th ed.). New York: Basic Books.

Students are expected to review:

NASW Code of Ethics

http://www.socialworkers.org/pubs/code/code.asp

Texas State Board of Social Work Examiners Code of Conduct

http://www.dshs.state.tx.us/socialwork/sw conduct.shtm

NASW Standards for Cultural Competence

http://www.socialworkers.org/practice/standards/PRA-BRO-253150-CC-Standards.pdf

Additional required weekly readings and handouts are posted on Canvas and will also be made available at Jenn's Copy & Binding at 2200 Guadalupe Street.

V. Course Requirements

Students will be required to complete the assignments listed below. Detailed assignment learning objectives and instructions, including expected demonstration of content mastery and skill development will be provided in a separate handout. All assignments will be discussed in detail in class and students are encouraged to meet with the instructor should they have any questions about the assignments. Grading sheets with point allocation will be provided with the assignment guidelines. All assignments will be graded on depth and quality of required content, creativity and critical thinking skills, overall professionalism and quality of writing. Specific point totals for each assignment are listed below.

Assignment Summary

Assignment Class Participation	Points 30 points	Due Date Weekly
Self-Assessment of Group Leadership Skills	30 points	6/12
Pop Quizzes 3 x 15 points = 45 points	45 points	
Take Home Mid-term Exam	120 points	7/5 at 8pm
Learning Reflection Papers (6 x 10 points each)	60 points	6/19, 6/26, 7/3, 7/10, 7/17, 7/24
Small Group Experiential and Written Analysis Paper	115 points	7/31
	400 points	

Class Participation Grade

Class contribution grade will be determined in these ways:

Due to the format and content of this course, regular and punctual attendance is imperative. Students are expected to be in class, or in extenuating circumstances, to notify the instructor and at least one other group member that they will be absent. Roll will be taken during each class period. See attendance and participation expectations below under "Class Policies".

There will also be ample opportunities for students to take part in experiential in-class and role-play exercises, both as group members and as group facilitators. Students are encouraged to get "out of their comfort zone," as they take part in some of the exercises. In order to more completely evaluate experiential learning, group members will have an opportunity to evaluate each other's contributions to their group's preparation. This will assist the instructor in evaluating class contribution. All of these aspects of class contribution: attendance and punctuality, preparation for class, and experiential in-class and role-plays.

VI. Grades

Letter grades will be assigned as follows:

376-400 points	A
360-375 points	A-
348-359 points	B+
336-347 points	В
320-335 points	B-
308-319 points	C+
296-307 points	C
280-295 points	C-
268-279 points	D+
256-267 points	D
240-255 points	D-
239 or below	F

VII. Class Policies

CLASSROOM CONFIDENTIALITY. Information shared in class about agencies, clients, and personal matters is considered confidential per the NASW Code of Ethics on educational supervision and is protected by regulations of the Family Educational Rights and Privacy Act (FERPA) as well. As such, sharing this information with individuals outside of the educational context is not permitted. Violations of confidentiality could result in actions taken according to the policies and procedure for review of academic performance located in sections 3.0, 3.1, and 3.2 of the Standards for Social Work Education.

TIME MANAGEMENT. All assignments are due at the beginning of class on the date and time indicated. **Late assignments will be penalized 5% of the total percentage points allowed per day that they are late** and will only be accepted in the first week following an assignment's due date. Contact the instructor before the assignment is due if other arrangements need to be made due to an emergency.

ATTENDANCE AND PARTICIPATION. Attendance and participation for the full class time is expected for all students. **After two absences, the student's final grade will be lowered by one grade.** Further absences may result in the student being dropped from the course. Repeated late arrivals to class may be considered as an absence. Classroom exercises, discussions, role plays, guest speakers and other class experiential exercises are essential for the students' professional learning and continued development of self-awareness. This form of learning cannot be "made up" once missed. Students are to notify the instructor prior to class by email if they cannot attend class due to an illness or emergency.

QUALITY OF WRITING. Students are expected to produce high quality work in terms of appearance, writing style and content. Points will be deducted for errors, misspellings, incorrect grammar, poor organization, repetition of information, and inferior work processing. When using information from other sources, references and bibliography should conform to the current APA style citation. Students are encouraged to consult with the SSW writing consultant for assistance. (http://www.utexas.edu/ssw/dccs/students/graduate-writing-consultations/) Plagiarism is a serious violation of university rules and will be dealt with according to university policy.

VIII. University Policies

THE UNIVERSITY OF TEXAS HONOR CODE. The core values of The University of Texas at Austin are learning, discovery, freedom, leadership, individual opportunity, and responsibility. Each member of the university is expected to uphold these values through integrity, honesty, trust, fairness, and respect toward peers and community.

PROFESSIONAL CONDUCT AND CIVILITY IN THE CLASSROOM. The professor expects students to act as professionals in class. This means students should arrive on time for class, be prepared to participate in the class discussion, and show respect for one another's opinions. A course brings together a group of diverse individuals with various backgrounds. Students are influenced and shaped by such factors as ethnicity, gender, sex, physical abilities, religious and political beliefs, national origins, and sexual orientations, among others. We expect to learn from each other in an atmosphere of positive engagement and mutual respect. Social Work also deals with complex and controversial issues. These issues may be challenging and uncomfortable, and it would be impossible to offer a substantive classroom experience that did not include potentially difficult conversations relating to challenging issues. In this environment we will be exposed to diverse ideas and opinions, and sometimes we will not agree with the ideas expressed by others. Nevertheless, the professor requires that students engage one another with civility, respect, and professionalism.

UNANTICIPATED DISTRESS. Students may experience unexpected and/or distressing reactions to course readings, videos, conversations, and assignments. If so, students are encouraged to inform the professor. The professor can be responsive and supportive regarding students' participation in course assignments and activities, but students are responsible for communicating clearly what kind of support is desired. If counseling is needed, students may contact a service provider of their choosing, including the UT Counseling Center at 512-471-3515 or online at https://cmhc.utexas.edu/.

POLICY ON SOCIAL MEDIA AND PROFESSIONAL COMMUNICATION. Public social networks are not private. Even when open only to approved or invited members, users cannot be certain that privacy will exist among the general membership of sites. If social work students choose to participate in such forums, please assume that anything posted can be seen, read, and critiqued. What is said, posted, linked to, commented on, uploaded, subscribed to, etc., can be accessed and archived, posing potential harm to professional reputations and prospective careers.

Social work students who use social media (i.e. Facebook, Twitter, etc.) and other forms of electronic communication (i.e. blogs, etc.) must be mindful of how their communication may be perceived by clients, colleagues, faculty, and others. Social work students are expected to make every effort to minimize material which could be considered inappropriate for a professional social worker in training. Because of this, social work students are advised to manage security settings at their most private levels and avoid posting information/photos or using any language that could jeopardize their professional image.

Students are asked to consider the amount of personal information posted on these sites and are obliged to block any client access to involvement in the students' social networks. Client material should not be referred to in any form of electronic media, including *any* information that might lead to the identification of a client or compromise client confidentiality in *any* way. Additionally, students must critically evaluate any material that is posted

regarding community agencies and professional relationships, as certain material could violate the standards set by the School of Social Work, the Texas Code of Conduct for Social Workers, and/or the NASW Code of Ethics.

Social work students should consider that they will be representing professional social work practice as well as The University of Texas at Austin School of Social Work program while in the classroom, the university community, and the broader area communities.

POLICY ON SCHOLASTIC DISHONESTY. Students who violate University rules on scholastic dishonesty are subject to disciplinary penalties, including the possibility of failure in the course and/or dismissal from the University. Since such dishonesty harms the individual, all students, and the integrity of the University, policies on scholastic dishonesty will be strictly enforced. For further information, the student may refer to the Web Site of the Student Judicial Services, Office of the Dean of Students: http://deanofstudents.utexas.edu/sjs/.

USE OF COURSE MATERIALS. The materials used in this course, including, but not limited to exams, quizzes, and homework assignments, are copyright protected works. Any unauthorized duplication of the course materials is a violation of federal law and may result in disciplinary action being taken against the student. Additionally, the sharing of course materials without the specific, express approval of the professor may be a violation of the University's Student Honor Code and an act of academic dishonesty, which could result in further disciplinary action. This sharing includes, among other things, uploading class materials to websites for the purpose of distributing those materials to other current or future students.

DOCUMENTED DISABILITY STATEMENT. Any student who requires special accommodations must obtain a letter that documents the disability from the Services for Students with Disabilities area of the Division of Diversity and Community Engagement (471-6259 voice or 471-4641 TTY for users who are deaf or hard of hearing). A student should present the letter to the professor at the beginning of the semester so that needed accommodations can be discussed and followed. The student should remind the professor of any testing accommodations no later than five business days before an exam. For more information, visit: http://diversity.utexas.edu/disability/.

RELIGIOUS HOLIDAYS. By UT Austin policy, students must notify the professor of a pending absence at least fourteen days prior to the date of observance of a religious holy day. If the student must miss a class, examination, work assignment, or project in order to observe a religious holy day, the professor will give the student an opportunity to complete the missed work within a reasonable time after the absence.

TITLE IX REPORTING. In accordance with Title IX of the Education Amendments of 1972, the University of Texas at Austin is committed to maintaining a learning environment that is free from discriminatory conduct based on gender. Faculty, instructors, agency-based field instructors, staff, and/or teaching assistants in their supervisory roles are mandated reporters of incidents of sex discrimination, sexual harassment, sexual violence, or sexual misconduct. Students who report such incidents will be informed of University resources. Incidents will be reported to the University's Title IX Coordinator and/or the Title IX Deputy for the SSW, Professor Tanya Voss. Students, faculty and staff may contact Professor Voss to report incidents or to obtain information. Further information, including student resources related to Title IX, may also be found at http://socialwork.utexas.edu/dl/files/academic-programs/other/qrg-sexualharassment.pdf.

CAMPUS CARRY POLICY. The University's policy on concealed fire arms may be found here: https://campuscarry.utexas.edu. You also may find this information by accessing the Quick Links menu on the School's website.

CLASSROOM CONFIDENTIALITY. Information shared in class about agencies, clients, and personal matters is considered confidential per the NASW Code of Ethics on educational supervision and is protected by regulations of the Family Educational Rights and Privacy Act (FERPA) as well. As such, sharing this information with individuals outside of the educational context is not permitted. Violations of confidentiality could result in actions taken according to the policies and procedure for review of academic performance located in sections 3.0, 3.1, and 3.2 of the Standards for Social Work Education.

USE OF E-MAIL FOR OFFICIAL CORRESPONDENCE TO STUDENTS. Email is recognized as an official mode of university correspondence; therefore, students are responsible for reading their email for university and course-related information and announcements. Students are responsible for keeping the university informed about a change of e-mail address. Students should check their e-mail regularly and frequently—daily, but at minimum twice a week—to stay current with university-related communications, some of which may be time-sensitive. Students can find UT Austin's policies and instructions for updating their e-mail address at http://www.utexas.edu/its/policies/emailnotify.php.

SAFETY. As part of professional social work education, students may have assignments that involve working in agency settings and/or the community. As such, these assignments may present some risks. Sound choices and caution may lower risks inherent to the profession. It is the student's responsibility to be aware of and adhere to policies and practices related to agency and/or community safety. Students should notify the professor regarding any safety concerns.

BEHAVIOR CONCERNS ADVICE LINE (BCAL). If students are worried about someone who is acting differently, they may use the Behavior Concerns Advice Line to discuss by phone their concerns about another individual's behavior. This service is provided through a partnership between the Office of the Dean of Students, the Counseling and Mental Health Center (CMHC), the Employee Assistance Program (EAP), and The University of Texas Police Department (UTPD). Call 512-232-5050 or visit http://www.utexas.edu/safety/bcal.

EMERGENCY EVACUATION POLICY. Occupants of buildings on the UT Austin campus are required to evacuate and assemble outside when a fire alarm is activated or an announcement is made. Please be aware of the following policies regarding evacuation:

- Familiarize yourself with all exit doors in the classroom and the building. Remember that the nearest exit door may not be the one you used when entering the building.
- If you require assistance to evacuate, inform the professor in writing during the first week of class.
- In the event of an evacuation, follow the professor's instructions.
- Do not re-enter a building unless you are given instructions by the Austin Fire Department, the UT Austin Police Department, or the Fire Prevention Services office.

IX. Course Schedule

THEORIES AND METHODS OF GROUP INTERVENTION

Corey = Theory & Practice of Group Counseling by Corey **CANVAS = ALL OTHER READINGS** DATE **Class Topics ASSIGNMENTS** READINGS TO BE COMPLETED DUE 6/7 TH Welcome Class Syllabus NASW Code of Ethics Course/Syllabus Overview Group as a Microcosm Overview of Various Types of Groups **Pre-Group Meeting #1** 6/12 TU **Therapeutic Factors of Group Self-Assessment of** Drumm, The Essential Power of Group Work **Group Leadership Skills DUE** Yalom, Ch. 1 Therapeutic Factors Optional: Greif, G. & Ephross, P., Skills for Working Across Populations at Risk 6/14 TH **History of Group Social Work** Gitterman, A. and Shulman, L. Mutual Aid: pp: A Mutual Aid Approach 1-35 Group Leadership Skills Concepts & Stages Yalom, Ch. 2 The Therapist Working in the Here and Now **In-Class Small Group #2 Optional:** Steinberg, Mutual Aid Furman, Bender, Rowan: The Group Work Tradition in Social Work Schiller, "Not for Women Only: Relational 6/19 TU Group Leadership and Co-Leadership **Learning Reflection** Multicultural Perspective on Group Work Model" due Group Dynamics and Cohesion Toseland & Rivas, Ch. 5 Leadership and Diversity pp. 149 – 157 Burlingame, Cohesion in Group Psychotherapy **Pre-Group Work** Corey, Ch. 4, Early Stages in the Development 6/21 TH Practical Considerations in Forming a of a Group Group Gumpert & Black. "Ethical Issues in Group **Interpersonal Learning** Work" Ethical Leadership **Optional:** Yalom, Ch. 2, Interpersonal Learning **In-Class Small Group #3** 6/26 TU **Transition & Working Stage of Group Learning Reflection** Corey, Ch. 5, pp. 94-107 Working Therapeutically with Conflict due Wayne & Gitterman, "Offensive Behavior in Groups" Corey, Ch. 3, "Ethical and Professional Issues in Group Practice" 6/28 TH Working with Children in Group Take home midterm Malekoff, Gatekeepers, Gatecrashers, and released on Canvas Gateways in Group Work with Kids: A Mystery Story

In-class Small Group # 4 (Consultation)		Corey, Ch. 7, "Adlerian Group Counseling"
(Optional: Shechtman & Gluk, "Therapeutic Factors in Children's Groups"
Psychodynamic/Psychoanalytic Approach and Interpersonal Process Groups	Learning Reflection due	Corey, Chapter 6: "Psychoanalytic Approach to Groups"
		Optional: Kirman, "Working with Anger in Groups" Modern Analytic Approach
No class- finish your midterm	Take home midterm due by 8pm on Canvas	No readings assigned
Self-Help, Support, Psychoeducational and Social Skills Groups	Learning Reflection due	Zastrow, Ch. 8 Self-Help Groups
In-class Small Group #5		Serlin et al., Support Groups for Women with Breast Cancer
		Gitterman, A. & Knight, C. Curriculum and Psychoeducational Groups: Opportunities and Challenges.
		Optional: Coates, et. al. Restorative Justice Circles: An Exploratory Study
Working with Adolescents in Group		Tucker, Adventure Based Group Therapy
		Corey, Ch. 16, "Solution-Focused Brief Therapy and Motivational Interviewing in Groups"
		Optional: Harvey, A. Group Work with African- American Youth in the Criminal Justice System
Treatment Groups (Intensive Outpatient, Inpatient and Eating Disorder groups)	Learning Reflection due	Topor, et al. "Skills for Recovery: A Recovery- Oriented Dual Diagnosis Group for Veterans with Serious Mental Illness and Substance Abuse"
In-Class Small Group #6		Optional: Corey, Ch. 17, "Comparisons, Contrasts, and Integration"
Working with Older Adults in Group		Rodio & Holmes, Lessons Learned from Ballroom Dancing with Older Adults
		Wilson, S. & Rice, S. Group Work with Older Adults
Expressive Arts in Group Settings (Psychodrama, Writing, Music, Movement, etc.)	Learning Reflection due	Boldt & Paul. "Building a Creative Arts Therapy Group"
In-Class Small Group #7		Corey, Chapter 8: Psychodrama in Groups
Guest Speaker: Emily Keefer, LCSW Clinical Director, Sage Recovery Villa		
	Psychodynamic/Psychoanalytic Approach and Interpersonal Process Groups No class- finish your midterm Self-Help, Support, Psychoeducational and Social Skills Groups In-class Small Group #5 Working with Adolescents in Group Treatment Groups (Intensive Outpatient, Inpatient and Eating Disorder groups) In-Class Small Group #6 Working with Older Adults in Group Expressive Arts in Group Settings (Psychodrama, Writing, Music, Movement, etc.) In-Class Small Group #7 Guest Speaker: Emily Keefer, LCSW	Psychodynamic/Psychoanalytic Approach and Interpersonal Process Groups No class- finish your midterm No class- finish your midterm Take home midterm due by 8pm on Canvas Self-Help, Support, Psychoeducational and Social Skills Groups In-class Small Group #5 Working with Adolescents in Group Treatment Groups (Intensive Outpatient, Inpatient and Eating Disorder groups) In-Class Small Group #6 Working with Older Adults in Group Expressive Arts in Group Settings (Psychodrama, Writing, Music, Movement, etc.) In-Class Small Group #7 Guest Speaker: Emily Keefer, LCSW

7/26 TH	CBT Groups		Corey, Chapter 13: Cognitive Behavioral Approaches to Groups
	Mindfulness-Based Groups In-Class Final Small Group Meeting #8		Baer, R. "Mindfulness Training as a Clinical Intervention"
	•		Coholic, et al. Facilitating Art-based Mindfulness Group for Vulnerable Children
7/31 TU	Endings in Group Work	Small Group	Corey, Ch. 5, pp. 107-114
	Termination	Experiential and	
	Assessment	Written Analysis due	Rebmann, Warning: There's a lot of Yelling in
	Practice Evaluation in Groups		Knitting"
	Review, Reflect and Celebrate		Optional: Zastrow, Evaluation in Groups

X. Bibliography

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- Zastrow, C. (2012). *Social Work with groups: A comprehensive work text.* Belmont, CA: Brooks/Cole Publishing Co.

Helpful Websites

www.agpa.org

American Group Psychotherapy Association

www.austingroups.org

Austin Group Psychotherapy Association

http://www.aaswg.org

Association for the Advancement of Social Work with Groups

http://www.mhatexas.org/#!/get-help/

Mental Health Association of Texas

http://www.nmha.org/go/go/find_support_group

Mental Health America

www.austinaa.org

Local AA site with meetings schedule

www.cmhc.utexas.edu/g_schedule.html

UT Counseling and Mental Health Center